

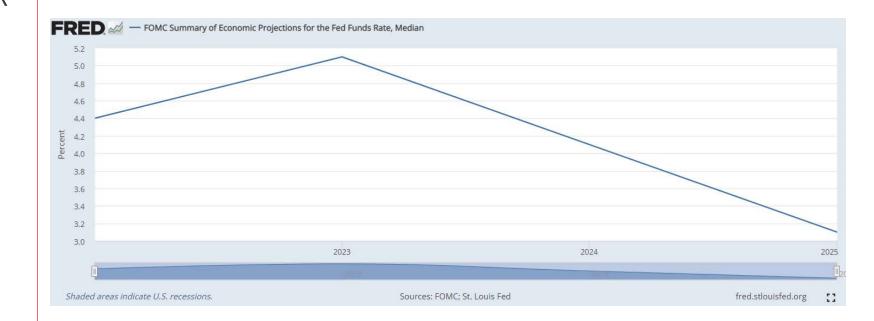
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# **Economy: Fed Strategy and Results**



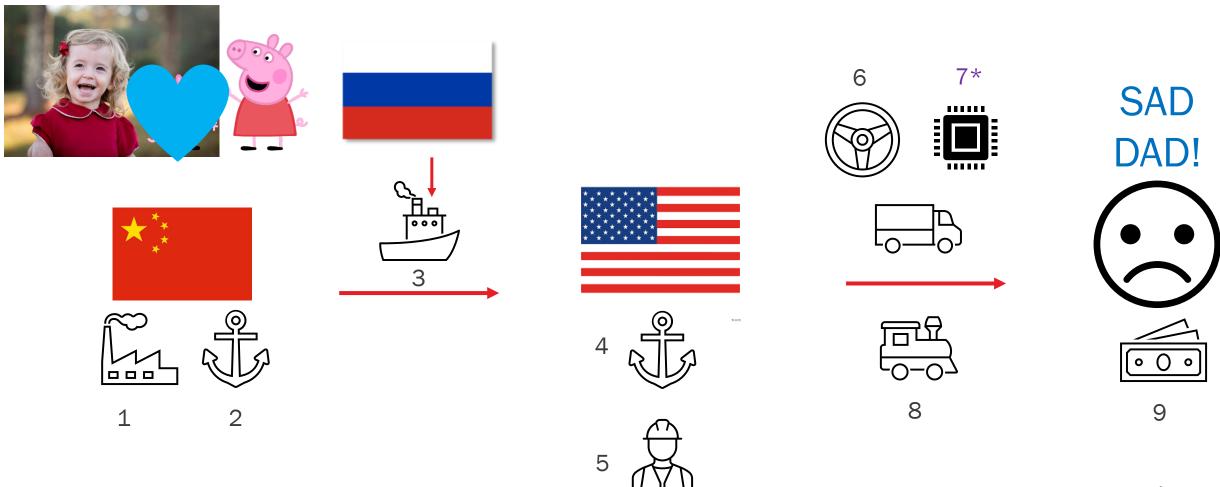
### Fed Funds Rate: What a Difference a Year Makes!

- FRB estimates show peak FFR of 5.1% in 2023; consensus edging up to mid 5%
- 450 bps move in 2022-3
- 2025 estimate of 3.1%, 200 bps from estimated peak





### Parsing Inflation: Fed Strategy Attacks Demand, Not Supply



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So, What Can the Fed Do?

Raise Rates and Lower Sentiment!



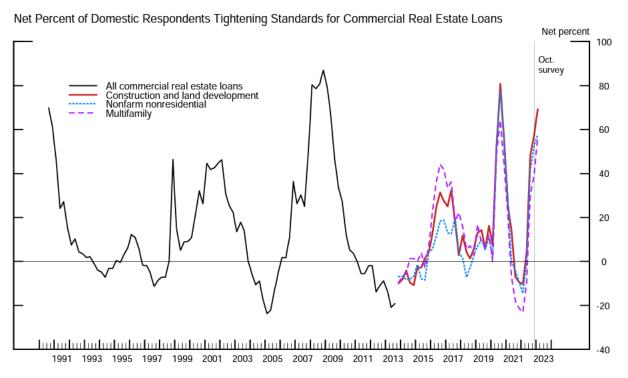
30-Year Mortgage Since 1970

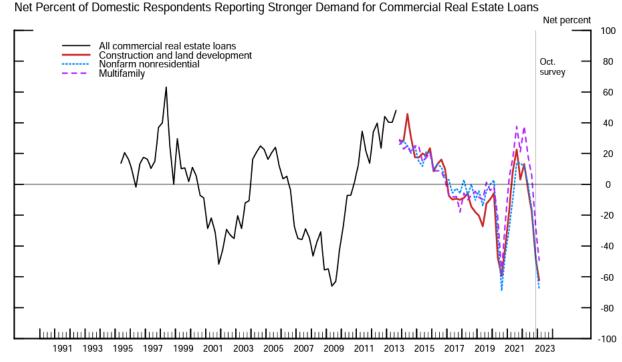
30-Year Mortgage Since Jan 2022





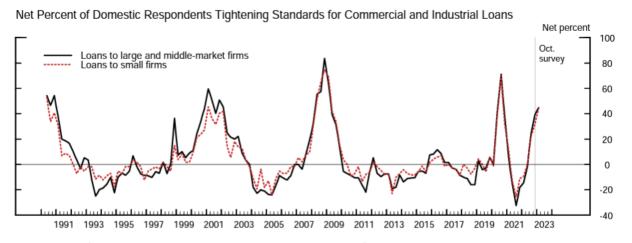
# Rate Environment: Tighter Underwriting and Decreased Demand for CRE Loans







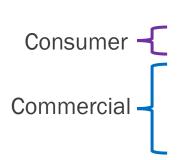
# Rate Environment: Tighter Underwriting and Decreased Demand for C&I Loans







### **Higher Rates Lead to Worsening Sentiment**



	High Point Value Past 18 Months	High Point Date	<b>Current Value</b>	<b>Current Date</b>	%Δ
NAHB Housing Mkt Index	84	21-Dec	42	23-Feb	-50%
Existing Home Sales mm	6.49	21-Nov	4.00	23-Jan	-38%
US Unemployment Rate	4.8%	21-Sep	3.4%	23-Jan	-29%
Job Openings (FRED)	11,855,000	22-Mar	10,824,000	23-Jan	-9%
Reuters/ Mich Consumer Sentiment	72.8	21-Sep	67	23-Feb	-8%
Consumer Confidence	115.2	21-Dec	102.9	23-Feb	-11%
NFIB Small Biz Optimism Index	99.1	21-Sep	90.3	23-Jan	-9%
Market PMI	60.7	21-Sep	47.3	23-Feb	-22%
ISM Manufacturing Index	61.1	21-Sep	47.7	23-Feb	-22%
Markit PMI Services Index	58.7	21-Oct	50.6	23-Feb	-14%
ISM Non-Manufacturing Ind	69.1	21-Nov	55.1	23-Feb	-20%
West Texas Intermediate	\$114.67	22-May	\$77.05	23-Feb	-33%
Iron and Steel PPI	\$433.20	21-Dec	\$326.10	23-Jan	-25%
Lumber PPI: Soft Wood (FRED)	\$527.40	22-Ma <b>r</b>	\$263.20	23-Jan	-50%
Lumber Futures Contract \$/mbf (NASDAQ)	\$1,193.70	22-Feb	\$435.60	23-Feb	-64%
Corn PPI (FRED)	\$324.60	2 <b>2</b> -Jun	\$275.60	23-Jan	-15%
Cotton PPI (FRED)	\$221.90	<b>2∕2</b> -May	\$139.60	23-Jan	-37%
Slaughter Poultry PPI (FRED)	\$419.70	/ 22-Jun	\$337.80	23-Jan	-20%
Wheat PPI (FRED)	\$337.30		\$238.80	23-Jan	-29%

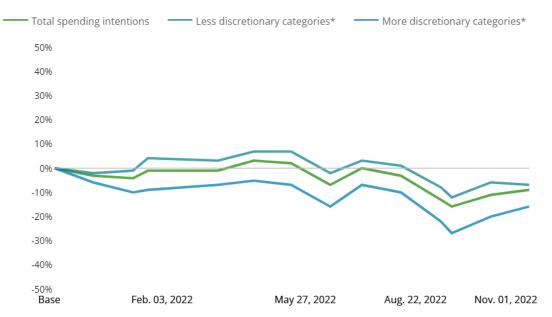


### Sentiment: **Deloitte** State of the US Consumer January 2023



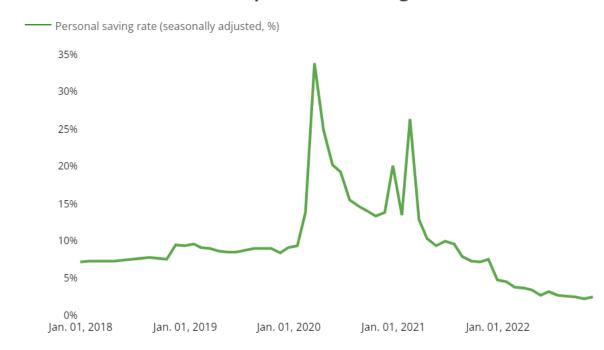
# Spending intentions have improved slightly since October 2022, but still remain weak on a year-ago basis

Spending Intentions, next four weeks, (% change, Sept/Oct/Nov as base)



#### FIGURE 8

# The personal savings rate remained low at 2.4% in December as consumers continued to dip into their savings



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Economy: 3Q22 and 4Q22 GDP



## **GDP Equation**

Macro-Economics 101 - National Income Formula

$$Y = C + I + G + (X-M)$$

```
Y = National Income (GDP)
C = Consumer Spending
I = Investment
G = Government Spending
X = Exports
M = Imports
```

Consumer Spending comprises 67.9% of GDP!

Source: Adam Smith Institute/St. Louis FRB



### Economy: 3Q22 GDP = 3.2%? Who Are They Kidding?

- Goods down, largest component of services was medical
- Recreation/FS+A are a fraction of last year's contribution
- Residential investment plummets; Non-Residential structures down
- Increase is driven by Net Exports and Government Spending, which contribute 3.51% together!

Table 2. Contributions to Percent Change in Real Gross Domestic Product

Line		2019	2020	2021	Seasonally adjusted at annual rates			
					Q1	Q2	Q3 <sup>r</sup>	
	Percent change at annual rate:							
1	Gross domestic product	2.3	-2.8	5.9	-1.6	-0.6	3.2	
	Percentage points at annual rates:							
2	Personal consumption expenditures	1.34	-2.01	5.54	0.91	1.38	1.54	
3	Goods	0.66	1.07	2.72	-0.02	-0.61	-0.08	
14	Services	0.69	-3.08	2.83	0.93	1.99	1.63	
15								
	Household consumption expenditures (for services)	0.76		3.18	0.73	1.82	1.63	
16	Housing and utilities	0.11		0.14	0.36	0.10	-0.03	
17	Health care	0.40		0.81	-0.05	0.05	0.58	
18	Transportation services	0.08		0.28	-0.03	0.14	0.00	
19	Recreation services	0.04		0.34	0.05	0.21	0.09	
20	Food services and accommodations	0.09		0.91	0.01	0.72	0.25	
21 22	Financial services and insurance Other services	-0.18		0.22 0.48	-0.09 0.48	0.10 0.50	0.27	
22	Other services	0.22	-0.42	0.48	0.48	0.50	0.48	
26	Gross private domestic investment	0.49	-0.95	1.55	0.98	-2.83	-1.80	
27	Fixed investment	0.44	-0.40	1.30	0.83	-0.92	-0.62	
28	Nonresidential	0.48	-0.67	0.83	0.98	0.01	0.80	
29	Structures	0.07	-0.32	-0.19	-0.11	-0.34	-0.09	
40	Change in private inventories	0.05	-0.55	0.24	0.15	-1.91	-1.19	
43	Net exports of goods and services	-0.11	-0.26	-1.25	-3.13	1.16	2.86	
44	Exports	0.06	-1.54	0.64	-0.53	1.51	1.65	
47	Imports	-0.17	1.28	-1.89	-2.60	-0.35	1.21	
50	Government consumption expenditures and gross investment	0.58	0.45	0.11	-0.40	-0.29	0.65	
51	Federal	0.25	0.41	0.17	-0.36	-0.22	0.24	
58	State and local	0.32	0.04	-0.06	-0.04	-0.06	0.41	
Soi	urce: U.S. Bureau of Economic Analysis							



### **Economy: 4Q22 GDP = 2.9%? Who Are They Kidding Part Deux**

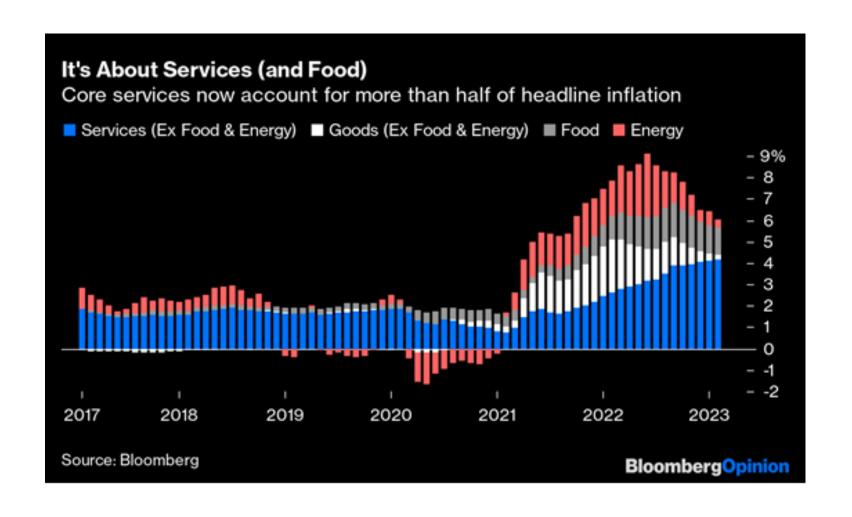
- Goods up, mainly driven by auto; services health & housing
- Recreation/FS+A are a fraction of last year's contribution; non-profit contribution noteworthy
- Residential plummets; Non-Residential fraction of past year
- Increase is driven by Inventories,
   Net Exports and Government
   Spending, which contribute 2.66%
   together!

Table 2. Contributions to Percent Change in Real Gross Domestic Product

Line		2020	2021	Seasonally adjusted at annual rates 2022					
				Q1	Q2	Q3	Q4		
	Percent change at annual rate:								
1	Gross domestic product	-2.8	5.9	-1.6	-0.6	3.2	2.9		
	Percentage points at annual rates:								
2	Personal consumption expenditures	-2.01	5.54	0.91	1.38	1.54	1.42		
3	Goods	1.07	2.72	-0.02	-0.61	-0.08	0.26		
14	Services	-3.08	2.83	0.93	1.99	1.63	1.16		
15	Household consumption expenditures (for services)	-3.35	3.18	0.73	1.82	1.63	1.01		
16	Housing and utilities	0.11	0.14		0.10				
17	Health care	-0.85	0.81	-0.05	0.05	0.58			
18	Transportation services	-0.57	0.28	-0.03	0.14	0.00	0.06		
19	Recreation services	-0.71	0.34	0.05	0.21	0.09	0.08		
20	Food services and accommodations	-0.99	0.91	0.01	0.72	0.25	0.09		
21	Financial services and insurance	0.08	0.22	-0.09	0.10	0.27	0.01		
22	Other services	-0.42	0.48	0.48	0.50	0.48	0.19		
23	Final consumption expenditures of nonprofit institutions serving								
	households	0.27	-0.35	0.20		-0.01	0.14		
24	Gross output of nonprofit institutions	-0.13	0.07	-0.13	-0.01	0.50	0.32		
25									
	Less: Receipts from sales of goods and services by nonprofit institutions	-0.40	0.42	-0.33	-0.19	0.50	0.18		
26	Gross private domestic investment	-0.95	1.55	0.98	-2.83	-1.80	0.27		
27	Fixed investment	-0.40	1.30	0.83	-0.92	-0.62	-1.20		
28	Nonresidential	-0.67	0.83	0.98	0.01	0.80_	0.09		
39	Residential	0.28	0.47	-0.15	-0.93	-1.42	<del>-1.29</del>		
40	Change in private inventories	-0.55	0.24	0.15	-1.91	-1.19	1.46		
43	Net exports of goods and services	-0.26	-1.25	-3.13	1.16	2.86	0.56		
44	Exports	-1.54	0.64	-0.53	1.51	1.65	-0.15		
47	Imports	1.28	-1.89	-2.60	-0.35	1.21	0.71		
50	Government consumption expenditures and gross investment	0.45		-0.40			0.64		
51	Federal	0.41		-0.36			0.39		
	State and local	0.04	-0.06	-0.04	-0.06	0.41	0.25		
Sou	rce: U.S. Bureau of Economic Analysis								



# **Services Dominating Inflation Composition**





# **Shelter Prices: Med/Food Not Exactly Fun Money!**



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# **CRE Overview: Capital Markets & Values**



# RCA CRE Cap Mkts Highlights

### **Transaction Volume Summary**

	Q4 2	022	202	22
	Vol (\$b)	YOY	Vol (\$b)	YOY
Office	19.6	-65%	110.5	-25%
Retail	16.2	-57%	85.7	4%
Industrial	33.2	-58%	151.4	-15%
Hotel	11.7	-19%	46.2	-1%
Apartment	50.4	-69%	294.1	-17%
Seniors Housing & Care	2.5	-47%	12.4	-39%
Dev Site	5.3	-57%	29.6	-8%
Total	138.9	-62%	729.8	-15%
Portfolio & Entity	36.0	-71%	193.8	-23%
Single Asset	102.9	-57%	536.0	-12%

### **Annual Transaction Volume and Pricing**







### The Math of Commercial Real Estate

$$Value = \frac{Net\ Operating\ Income}{Capitalization\ Rate}$$

Capitalization Rate =

(Loan to Value % \* Yield to Bank) + (Equity % \* Yield to Borrower)

Higher interest rates means higher cap rates, which holding NOI constant, means lower CRE values



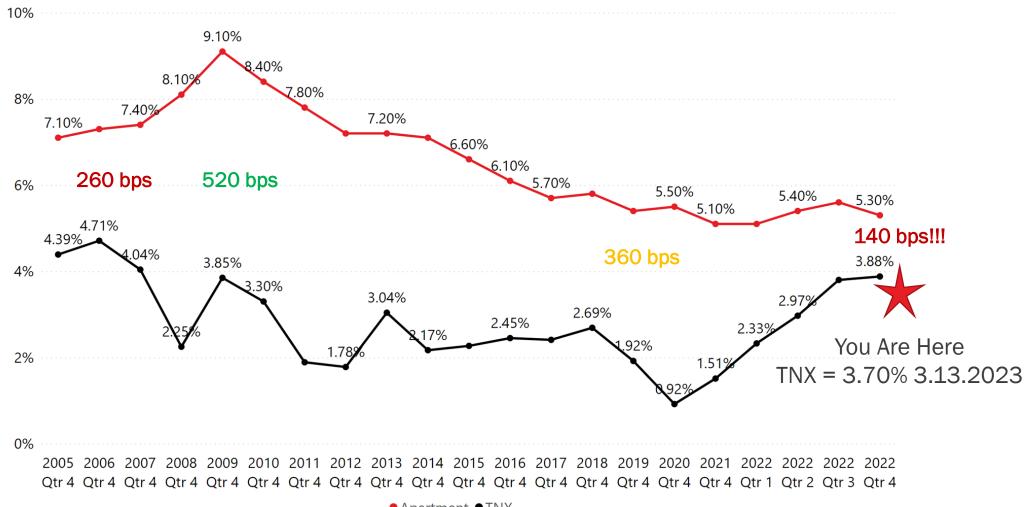
### **Inflection Points and CRE Values**



Source: Real Capital Analytics



# Spreads Between Multi Caps and TNX Historically Tight





### Multi/WH Caps Are Significantly Lower

$$Value = \frac{Net\ Operating\ Income}{Capitalization\ Rate}$$

Capitalization Rate =

 $(Loan\ to\ Value\ \%*Yield\ to\ Bank)+\ (Equity\ \%*Yield\ to\ Borrower)$ 

		PWC Investmen		
		4Q 2021	4Q 2022	Differential
	OFF-CBD	5.80%	5.75%	-0.05%
	OFF-SLIR	6 19%	6.00%	-0 19%
l	Warehouse	4.31%	4.43%	0.12%
	Power Center	6.63%	6.43%	-0.20%
	Neighborhood	7.17%	7.33%	0.16%
Ī	Apartment	4.42%	4.89%	0.47%
	Hotel	N/A	N/A	N/A

	RERC South Region		
	4Q 2021	4Q 2022	Differential
OFF-CBD	6.90%	7.20%	0.30%
OFF-SUB	7.20%	7.30%	0.10%
Warehouse	6.10%	6.50%	0.40%
Power Center	7.50%	7.50%	0.00%
Neighborhood	7.10%	7.20%	0.10%
Apartment	5.10%	5.30%	0.20%
Hotel	8.30%	8.50%	0.20%

		KCA Hedonic S		
		4Q 2021	4Q 2022	Differential
	OFF-CBD*	N/A	N/A	N/A
	OFF-SUB	6.20%	6.40%	0.20%
	Warehouse	5.20%	5.30%	0.10%
	Power Center*	N/A	N/A	N/A
į	Neighborhood	6.30%	6.20%	-0.10%
	Apartment	4.60%	4.70%	0.10%
Ī	Hotel	7.60%	8.20%	0.60%

<sup>\*</sup>RCA does not differentiate between subtype levels



## The Danger of Sub 4% Cap Rates: Multi/Warehouse

$$Value = \frac{Net\ Operating\ Income}{Capitalization\ Rate}$$

Value  $\Delta$  @ 50 bps drop at 8% < 50 bps drop at 4%

8% to 7.5% @ \$100K = +6.7% Value  $\Delta$ 

4% to 3.5% @ \$100K = +14.3% Value  $\Delta$ 



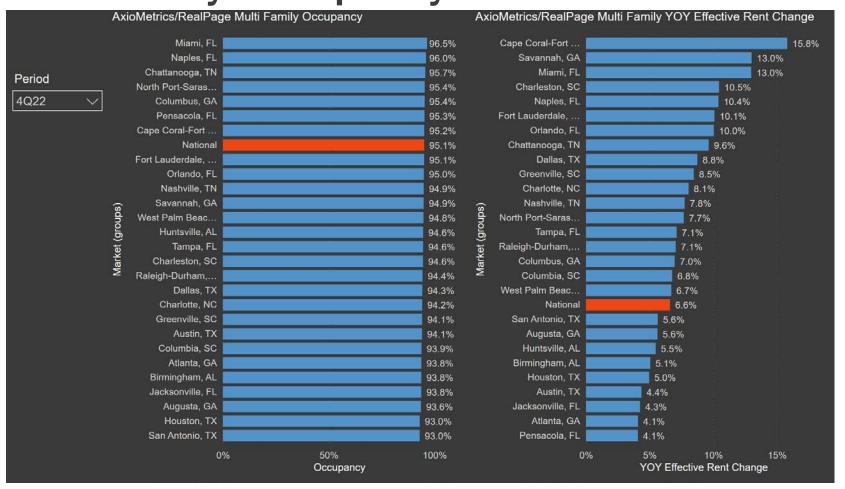


# **CRE Overview: Sector Metrics**

Focus on Multifamily and Office



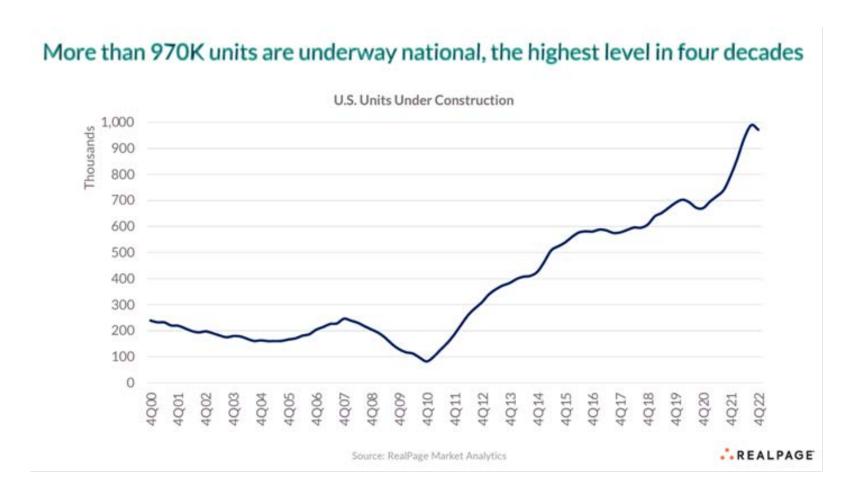
# 4Q22 Multifamily Occupancy and Rent Growth



Data Source: Axiometrics/Real Page 25

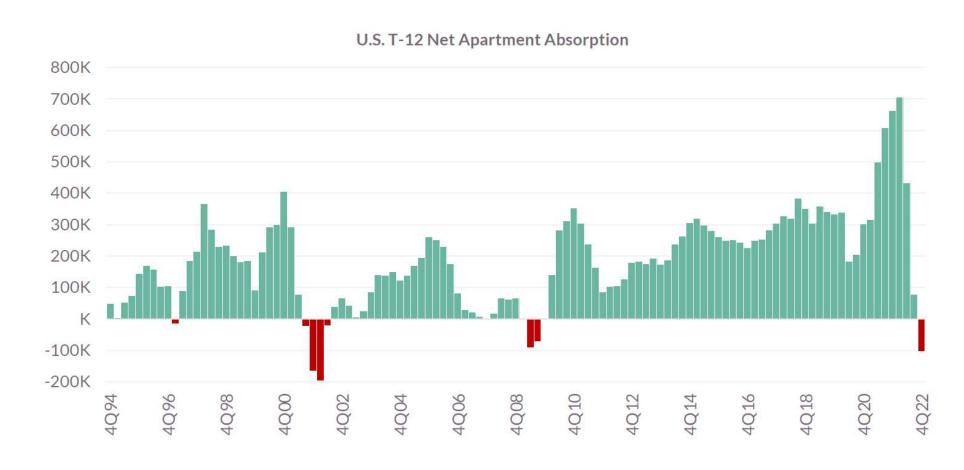


## **Potential Supply Issues Ahead?**





# **Negative Absorption at YE22**





30-Year Mortgage Since 1970

30-Year Mortgage Since Jan 2022





# First Time Homebuyer Affordability Index

				Effective	Effective		Prime			
	Starter	10% Down	Loan	Interest	Int Rate	Monthly	First-Time	Qualifying	First-Time	Composite
Quarter	Home Price	Payment	Amount	Rate	Plus PMI	Payment	Median Income	Income	Buyer Index	Index
	255,200	25,520	229,680	3.17	3.42	1,021	54,856	49,008	111.9	169.9
	303,500	30,350	273,150	3.01	3.26	1,190	55,775	57,120	97.6	148.2
	333,700	33,370	300,330	5.40	5.65	1,734	57,138	83,232	68.6	103.8
IV	309,700 316,200	30,970 31,620	278,730 284,580	3.13 3.86	3.38 4.11	1,233	55,659 55,869	59,184 66,096	94.0 84.5	142.8 128.2
II	350,800	35,080	315,720	5.32	5.57	1,807	56,668	86,736	65.3	98.8
III r IV p	338,400 321,900	33,840 32,190	304,560 289,710	5.65 6.77	5.90 7.02	1,806 1,931	57,363 58,652	86,688 92,688	66.2 63.3	100.0 95.5
	IV I	Quarter Home Price  255,200 303,500 333,700  IV 309,700 I 316,200 III 350,800 III r 338,400	Quarter         Home Price Payment           255,200         25,520           303,500         30,350           333,700         33,370           IV         309,700         30,970           I         316,200         31,620           II         350,800         35,080           III r         338,400         33,840	Quarter         Home Price Payment         Amount           255,200         25,520         229,680           303,500         30,350         273,150           333,700         33,370         300,330           IV         309,700         30,970         278,730           I         316,200         31,620         284,580           II         350,800         35,080         315,720           III r         338,400         33,840         304,560	Quarter         Starter Home Price Payment         10% Down Amount Rate         Loan Amount Rate           255,200         25,520         229,680         3.17           303,500         30,350         273,150         3.01           333,700         33,370         300,330         5.40           IV         309,700         30,970         278,730         3.13           I         316,200         31,620         284,580         3.86           II         350,800         35,080         315,720         5.32           III r         338,400         33,840         304,560         5.65	Quarter         Starter Home Price Payment         10% Down Amount         Loan Rate         Int Rate Plus PMI           255,200         25,520         229,680         3.17         3.42           303,500         30,350         273,150         3.01         3.26           333,700         33,370         300,330         5.40         5.65           IV         309,700         30,970         278,730         3.13         3.38           I         316,200         31,620         284,580         3.86         4.11           II         350,800         35,080         315,720         5.32         5.57           III r         338,400         33,840         304,560         5.65         5.90	Quarter         Starter Home Price Payment         10% Down Amount         Loan Rate         Int Rate Plus PMI         Monthly Payment           255,200         25,520         229,680         3.17         3.42         1,021           303,500         30,350         273,150         3.01         3.26         1,190           333,700         33,370         300,330         5.40         5.65         1,734           IV         309,700         30,970         278,730         3.13         3.38         1,233           I         316,200         31,620         284,580         3.86         4.11         1,377           II         350,800         35,080         315,720         5.32         5.57         1,807           III r         338,400         33,840         304,560         5.65         5.90         1,806	Quarter         Starter Home Price Payment         Loan Amount         Interest Rate         Int Rate Plus PMI         Monthly Payment         First-Time Median Income           255,200         25,520         229,680         3.17         3.42         1,021         54,856           303,500         30,350         273,150         3.01         3.26         1,190         55,775           333,700         33,370         300,330         5.40         5.65         1,734         57,138           IV         309,700         30,970         278,730         3.13         3.38         1,233         55,659           II         350,800         31,620         284,580         3.86         4.11         1,377         55,869           III r         338,400         33,840         304,560         5.65         5.90         1,806         57,363	Quarter         Starter Home Price Payment         Loan Amount         Interest Rate         Int Rate Plus PMI         Monthly Payment         First-Time Median Income Income Income         Qualifying Median Income Income           255,200         25,520         229,680         3.17         3.42         1,021         54,856         49,008           303,500         30,350         273,150         3.01         3.26         1,190         55,775         57,120           333,700         33,370         300,330         5.40         5.65         1,734         57,138         83,232           IV         309,700         30,970         278,730         3.13         3.38         1,233         55,659         59,184           I         316,200         31,620         284,580         3.86         4.11         1,377         55,869         66,096           III         350,800         35,080         315,720         5.32         5.57         1,807         56,668         86,736           III r         338,400         304,560         5.65         5.90         1,806         57,363         86,688	Quarter         Starter Home Price         10% Down Payment         Loan Amount         Interest Rate         Int Rate Plus PMI         Monthly Payment         First-Time Median Income Income         Qualifying Buyer Index           255,200         25,520         229,680         3.17         3.42         1,021         54,856         49,008         111.9           303,500         30,350         273,150         3.01         3.26         1,190         55,775         57,120         97.6           333,700         33,370         300,330         5.40         5.65         1,734         57,138         83,232         68.6           IV         309,700         30,970         278,730         3.13         3.38         1,233         55,659         59,184         94.0           L         316,200         31,620         284,580         3.86         4.11         1,3277         55,869         66,096         84.5           II         350,800         35,080         315,720         5.32         5.57         1,807         56,668         86,736         65.3           III r         338,400         33,840         304,560         5.65         5.90         1,806         57,363         86,688         66.2



- Lower the number, lesser the affordability
- YOY First Time Homebuyer Home Price up 4%
  - Implied required salary (@3x) of >\$107k
- Fortune Article from 11.30.2022 says \$165k
- How long to save 20% down at \$100k salary? (Realtors say 10%)
  - UGA 2021 Exiting Student Survey





### Survey Found 15 Exiting UGA Students Who Could Afford Down Payment





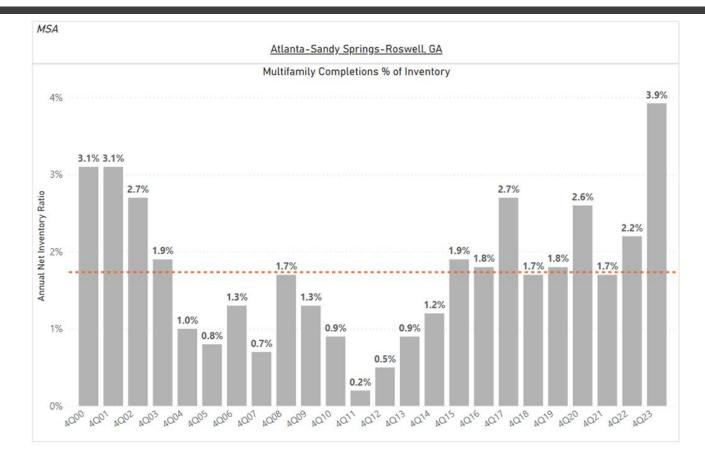


# **Atlanta Multifamily Typical in Market**

1 year lag Permits Hurdle Ratio 5:1 Forecast Current Hurdle Ratio 5:1 Implied 4Q22 YOY Ann 4Q22 YOY 4Q21 T12 4Q22 YOY Ann Forecast: 4Q22 T12 Non-Farm Job Multifamily Jobs: 4Q21 T12 4Q24 YOY%Δ Multifamily 2023 FC Jobs: Axio 2024 FC Growth Growth Permits Job Gain Job Growth Permits 4Q22 Permits Permits Atlanta-Sandy Springs-Roswell GA 94.0% 93.6% 160,700 7,302 22.01 14,270 20,303 0.70

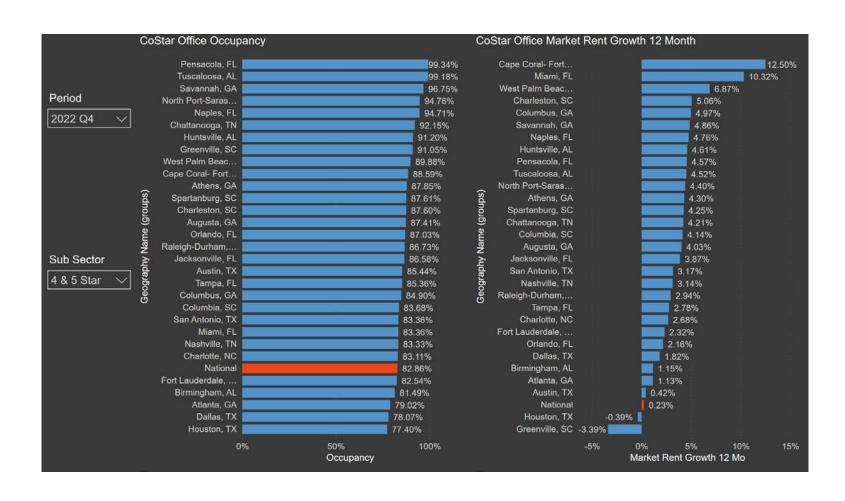
1:







### **4Q22 Office Occupancy and Rent Growth**



Data Source: CoStar



### One Large Reason Why We Worry About Office in Inflationary Economy

- This assumes 10% operating expense growth
- This assumes a 50 bps annual increase in cap rates
- Number of Markets with 7% rent growth: 2

Effective Gross Income Operating Expense NOI Cap Rate Value

2022		2023	2024
\$ 1,000,000	\$	1,077,385	\$ 1,154,969
\$ 20,000	\$	22,000	\$ 24,200
\$ 980,000	\$	1,055,385	\$ 1,130,769
6.5%	-	7.0%	7.5%
\$ 15,076,923	\$	15,076,923	\$ 15,076,923

Rent Growth Required to Maintain Value: 7.74% 7.20%

# Well Positioned in Recession Sensitive Sectors



### **Office**

Balance: \$3.012<sup>(1)</sup>

LTV: 53.3% % of Loans >70% LTV: 7.9%

>50% of Office portfolio is medical in nature

#### This matters because:

 Health related spending has increased 25% since 2020 and comprises 20% of US GDP

Average effective age of office collateral

#### This matters because:

- Vintage is a large determinant of value
- In general, office properties built prior to 2000 trade at a discount to newer offices



### Hotel

Balance: \$1,708(1)

LTV: 56.2% % of Loans >70% LTV: 3.2%

of Hotel portfolio is Upper-Midscale and above

#### This matters because:

· Recent weakness in hotel performance has been confined to lower quality tiers

> Losses in the portfolio since the

#### This matters because:

 Demonstrates a portfolio wellpositioned for less-thanoptimal economic conditions

pandemic



### Retail

Balance: \$1.404<sup>(1)</sup>

LTV: 52.0% % of Loans >70% LTV: 9.0%

of Retail portfolio is tenanted by a credit tenant or necessity provider

#### This matters because:

· Necessity providers are excellent recession hedges and are less susceptible to online competition

Single Tenant retail occupants are creditrated tenants

#### This matters because:

- National credit-rated tenant collection rates are above 95%
- · Single credit tenant retail properties are backed by large corporate guarantees



### Senior Housing

Balance: \$3,794(1)

LTV: 60.1%<sup>(2)</sup> % of Loans >75% LTV<sup>(3)</sup>: 4.7%

of Sr Housing portfolio is private

#### This matters because:

· Private pay facilities absorb rent increases more easily and are less constrained by reimbursements

75% Institutional grade sponsorships

#### This matters because:

 Institutional sponsors have deeper industry expertise and better access to liquidity



### **□□ Small Business**

Balance: \$980<sup>(1)</sup>

of the Small Business portfolio is secured by real estate

#### This matters because:

 Real estate-secured Small Business loans are less likely to default

Of Synovus Small **Business Customers** report equal or higher business activity in 4022

#### This matters because:

 Our small business customers are showing resilience in the face of a potential downturn

SYNOVUS<sup>®</sup>

(1) In millions; balances as of 12/31/2022; (2) Senior Housing LTVs are based on total economic value of an operating facility; (3) 75% is the maximum LTV necessary for a HUD permanent takeout, the primary senior housing exit strategy



35

### Medical more stable, holds value better than CBD or Suburban

 Note volatility in CBD/relative stability in suburban

Location premium

### **Medical: The Healthiest Office**



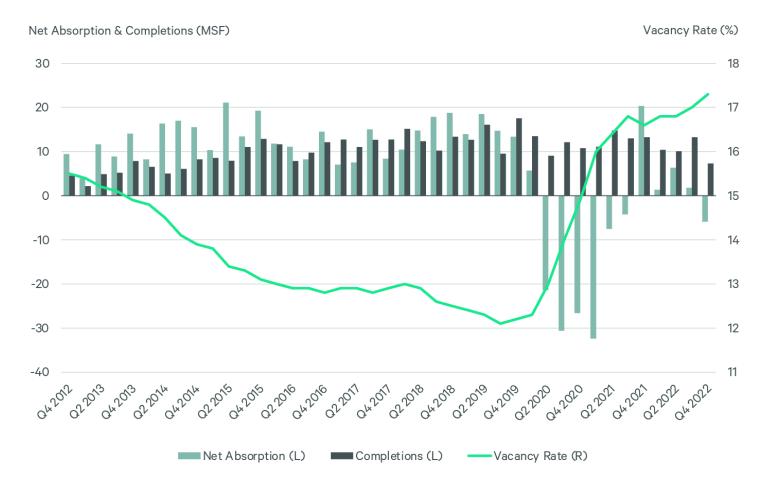
Source: RCA YE22 Office CPPI PSF Tracker Southeastern Office



 CBRE Study: 4Q22 first negative absorption quarter since pandemic

 Properties older than 2010 accounted for ALL of the negative absorption...ALL OF IT!!!!!!!!!

### **The Power of Vintage**





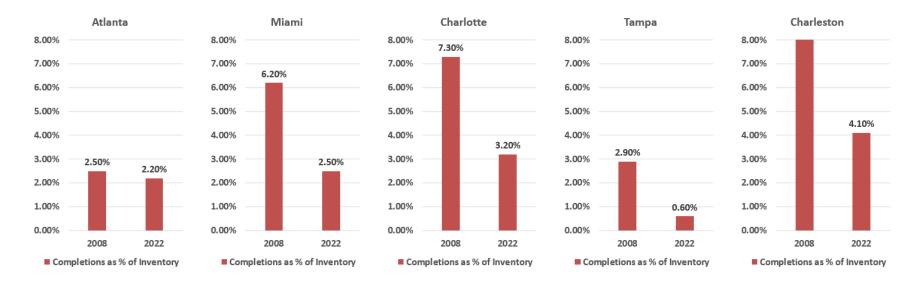
### CRE Oversupply Risk Far Lower than GFC: Completions as % of Inventory





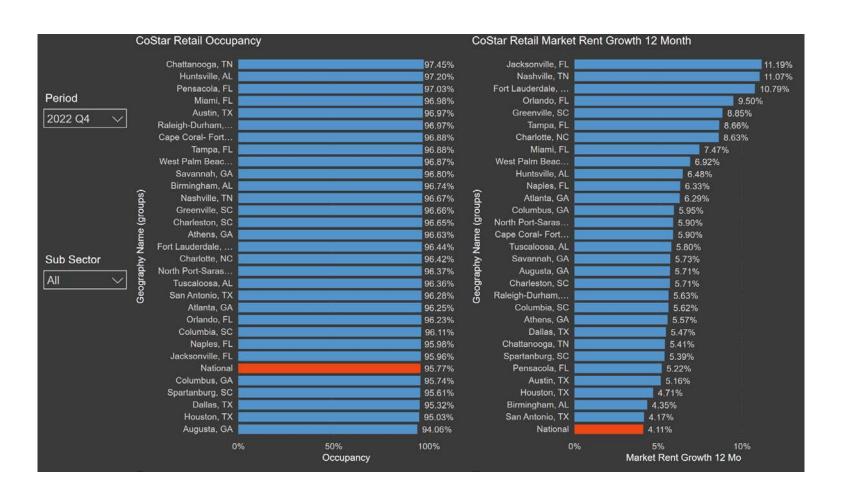


### **Top 5 Synovus Office Markets: Completions as % of Inventory**





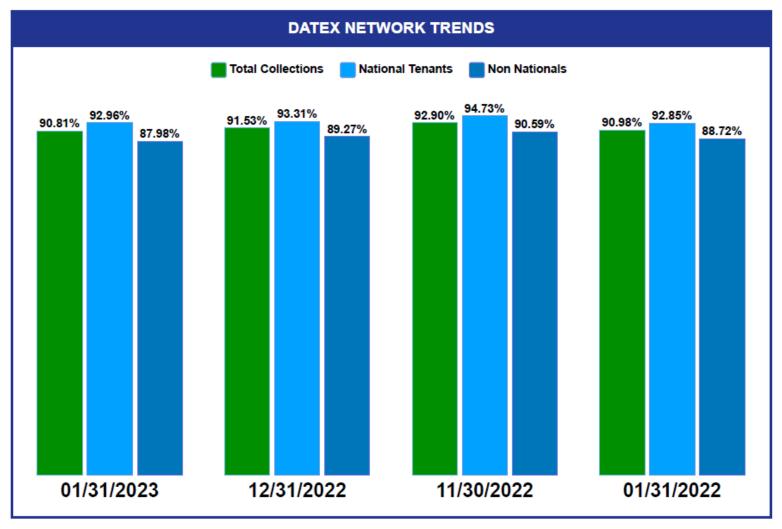
# 4Q22 Retail Occupancy and Rent Growth



Data Source: CoStar

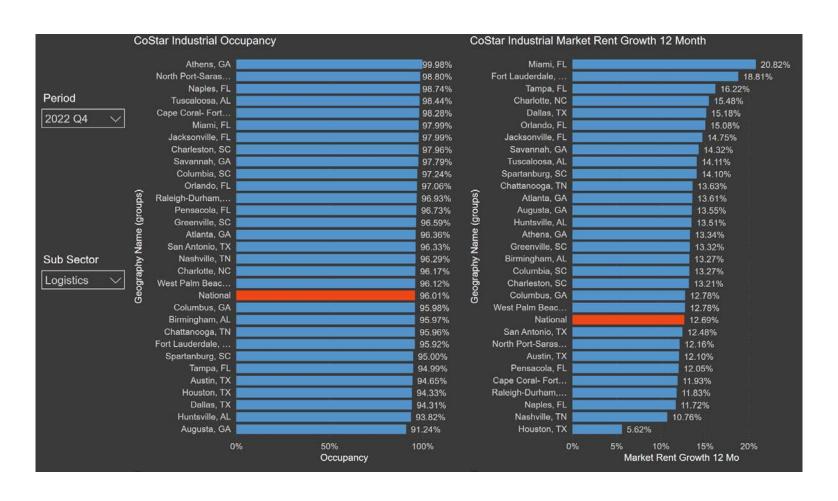


### **January 2023 Datex Rent Collections**





## 4Q22 Logistics Occupancy and Rent Growth

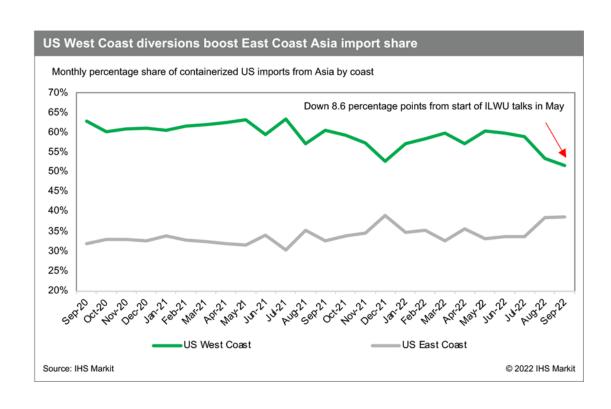


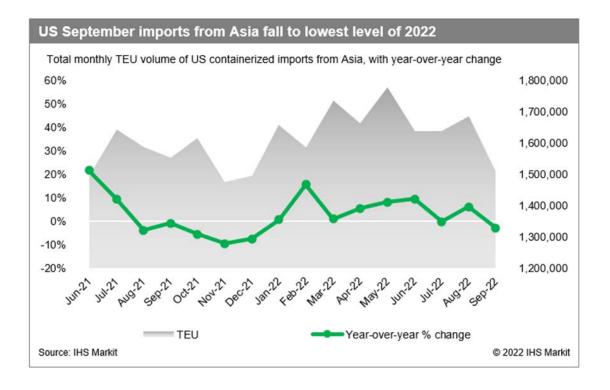
Data Source: CoStar



### What Is There is Heading East/South

### Imports Down/Exports Will Follow



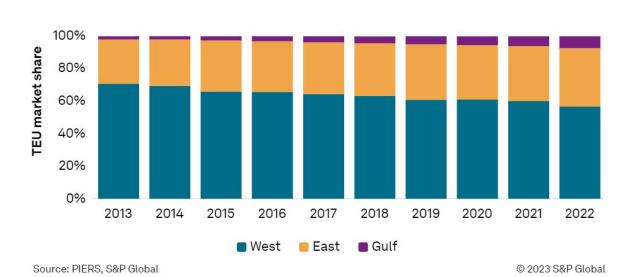




### Who Won? East Coast

### Cargo tilts toward East, Gulf coasts amid West Coast labor talks

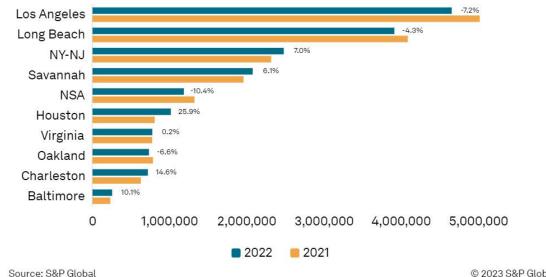
Market share of US containerized imports from Asia by coast



### Savannah/Charleston Outperform

#### Charleston, Savannah among fastest-growing import gateways

Containerized imports from Asia among top 10 US ports, in TEU, with year-over-year change



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### **A Matter of Perspective**

- Are we in a recession?
- How far will the FRB go?
- What would we expect to see with valuations?
- Which sector will see the most impact in the short term?



# **The Statesboro Equation**



### **GDP Equation for Statesboro**

Macro-Economics 101 - National Income Formula

$$Y = C + I + G + (X-M)$$

```
Y = National Income (GDP)
C = Consumer Spending
I = Investment
G = Government Spending
X = Exports
M = Imports
```

Consumer Spending, Fixed Investment Point to Outperformance

Source: Adam Smith Institute/St. Louis FRB



# Case Study: West Point (LaGrange), Georgia

- 15 Years Ago: Georgia Trend
- New college and career academy (ThINC), trade schools
- Greatly expanded multifamily/single family housing inventory
- Diverse retail, more national tenants
- The Ray, tech/community innovations

- Two *Major* Hurdles
  - If you build it, they will come Ray!
  - Where are they going to park?



